

Annual General Meeting of Deutsche Pfandbriefbank AG Thursday, 28 May 2020

Additional information:

Remuneration system for Management Board members

Remuneration system for Management Board members: Overview (for details, please refer to pages 72 et seqq. of the Annual Report 2019)



- Management Board remuneration is intended to create an incentive for successful and sustainable corporate development within the scope of pbb Group's business, risk and remuneration strategy. Performance-oriented payment is ensured, and the size of the Company as well as its international business activities are appropriately taken into account.
- The remuneration system and remuneration are reviewed on a regular basis, at least annually, using a market survey and involving external advisers. In terms of the horizontal remuneration review, pbb takes the following peer group into account (updated: April 2020):
 - Deutsche Hypothekenbank (Actien-Gesellschaft)
 - Berlin Hyp AG
 - Münchener Hypothekenbank eG
 - Aareal Bank AG
 - DZ HYP AG
 - Landesbank Hessen-Thüringen Girozentrale
 - Landesbank Baden-Württemberg
 - UniCredit Bank AG
 - Commerzbank AG
 - DZ BANK AG
- In 2018, some essential aspects of the remuneration system were revised. Among other things, a **clawback** option for variable remuneration already paid out was introduced (for details, please refer to slide 4).
- In consideration of the German Act Implementing the Second Shareholder Rights Directive ("ARUG II") dated 19 December 2019, pbb Group will carry out a review during the financial year 2020 to assess if and to what extent the remuneration system for the members of the Management Board must be adjusted to fulfil new statutory provisions or market standards in 2021.

Remuneration system for Management Board members: Overview (for details, please refer to pages 72 et seqq. of the Annual Report 2019)



- The service contracts entered into with the members of the Management Board comprise the following **remuneration components**:
 - non-performance related (monetary) remuneration plus non-cash remuneration;
 - performance-related variable remuneration;
 - pension commitment.
- In 2019, non-performance related fixed remuneration amounted to €500,000 gross per annum for each Management Board member.
- The performance-related variable remuneration component is determined on the basis of an individual calculatory reference value. This is a reference value which reflects the amount of variable remuneration attributed to a performance level of 100% on all relevant performance levels. The calculatory reference value for 2019 remains unchanged at €240,000 for the Chairman of the Management Board, and at €200,000 for all other Management Board members*. The variable remuneration granted to each Management Board member for a given year is capped at 150% of his calculatory reference value, as set out above.
- In a horizontal peer-group comparison, the remuneration for pbb's Management Board (fixed remuneration plus calculatory reference value) lies within the **market's standard range**.
- With a factor of 7.4, the **manager to worker pay ratio** the ratio between the remuneration of the Management Board at pbb and the median of employees' remuneration as at 31 December 2019 (also calculated as fixed remuneration plus calculatory reference value) is within an appropriate single-digit range in comparison to the market.

Remuneration system for Management Board members: Variable remuneration (for details, please refer to pages 72 et seqq. of the Annual Report 2019)



- pbb Group's variable remuneration system is based on transparency and performance, as well as overall Group success. The variable remuneration depends in particular on long-term and ambitious individual target figures, and the pbb share performance.
 - Overall, 60% of variable remuneration is retained over a period of five years.
 - 50% of variable remuneration depends on the pbb share performance.
- The amount of variable remuneration is determined on three levels of performance:
 - the institution's performance,
 - the performance of the organisational unit (the Management Board member's respective division), and
 - the Management Board member's individual performance.

As part of performance measurement, **achievement of the institution's performance targets** is assigned a weighting of 60% for 2019. **Divisional and individual performance** is assigned a **combined** weight **of 40%**.

The target achievement at institutional level relevant to the variable remuneration in 2019 depended on the institution's performance in the financial years 2017, 2018 and 2019 – each year contributing 33% to overall target achievement, respectively.

Hence, variable remuneration is linked to **pbb Group's long-term success**.

Remuneration system for Management Board members: Variable remuneration (for details, please refer to pages 72 et seqq. of the Annual Report 2019)



- In accordance with regulatory requirements pursuant to the German Regulation on Remuneration in Financial Institutions (Institutsvergütungsverordnung "InstVergV") for risk takers (which also apply to members of the Management Board), the variable remuneration set after determining the degree of target achievement (the "EPR value") is split into a disbursement portion (40%) and a deferral portion (60%). The deferral portion further strengthens the alignment of variable remuneration with the Company's long-term performance
 - Half of the 40% disbursement amount is paid out in cash when the conditions for disbursement have been met. The remaining half is disbursed after a retention period of one year, after the amount was adjusted in line with the performance of the pbb share (for details, please refer to pages 76 et seq. of the Annual Report 2019).
 - pbb has opted for virtual shares rather than a physical share option programme, as this option is less elaborate and thus more cost-effective, which is ultimately in the Company's interests.
 - The deferral portion of 60% is subject to a pro rata vesting with a total deferral period of five years. In the five years following establishment of the EPR value, the Supervisory Board takes a resolution, every year, regarding the granting of one fifth of the deferral portion. The beneficiary may not claim the relevant remuneration component until the end of each deferral period.
 - As soon as the Management Board members have the right to claim a deferred remuneration component, half of the respective deferral portion is paid out in cash. Another retention period of one year applies to the other half of the respective deferral portion, during which it is subject to the performance of the pbb share (see previous explanations).
 - When granting deferral portions, the Supervisory Board takes into account as part of a retrospective review any subsequent negative deviations affecting the performance of the institution, the organisational unit, or the individual Management Board member (back-testing) as well as unethical behaviour or behaviour in breach of duties, negative performance contributions within the meaning of section 18 (5) of the InstVergV (malus verification), and the relevant financial conditions for disbursement (pursuant to section 7 of the InstVergV).
 - Therefore, in line with the common interests of investors and Management Board, half of the variable remuneration of
 Management Board members is linked to the performance of the pbb share price as part of the sustainability component.

Variable remuneration for Management Board members: Adjustments as of 2018/2019 (for details, please refer to pages 72 et seqq. of the Annual Report 2019)



- Effective 1 January 2018, the conditions for a clawback were contractually agreed upon with all Management Board members.
 - According to the contractual stipulations, clawbacks apply in particular if a Management Board member was significantly involved in, or was responsible for, any behaviour which led to significant losses or material regulatory sanctions for the Bank.

The same applies if a Management Board member **breached relevant external or internal provisions** related to suitability and conduct **to a serious degree**.

- In its contractual implementation of the InstVergV criteria for clawback purposes, pbb Group considers and applies all
 regulatory requirements, taking the distinctive features of pbb Group's business model and risk profile into account, and
 reflecting the overall sustainability aspects of the Company's performance as well as the synchronisation of Company
 performance and bonus payments.
- Clawbacks may be applied up to seven years after the disbursement amount of variable remuneration was paid out.

Variable remuneration: institution's performance for 2019 yields performance factor of 111%*



Key performance indicators	Definition	Weighting	Target value	Actual value	Overall pbb target achieve- ment
Profit before taxes	 reflects the profit before taxes, as reported in the financial statements (consolidated figures in accordance with IFRS) reflects the Bank's overall performance, for which the Management Board is jointly responsible 	50%	€170 mn - €190 mn	€216 mn	111%*
Risk-reward ratio	 is defined as the net margin from client business multiplied by portfolio volume, divided by risk-weighted assets reflects client profitability and risk allocation 	50%	2.64%	2.62%	11170

- The volume of variable remuneration is determined on the basis of the two equally-weighted **metrics** "(Adjusted) profit before taxes" and "Risk-reward ratio".
- The modifiers defined in accordance with the InstVergV, which may be applied to adjust the target achievement level by up to 20 percentage points, were not applied for 2019.
- Consideration of net income as well as the risk-reward ratio, which emphasises the profitability of the strategic portfolio and takes into account associated risk levels, reflects pbb Group's business plans and thus establishes a strong link to the strategy and management perspective, and the necessary risk adjustments. The risk-reward ratio takes risk-weighted assets into consideration, which comprises the risks assumed by pbb and their maturities; this facilitates a risk-sensitive measurement approach, which incorporates expected as well as unexpected risks and their respective maturities.

^{*} The target achievement at institutional level relevant to the variable remuneration 2019 for Management Board members depends on the institution's performance for 2017 (126%), 2018 (123%) and 2019 (111%).

Variable remuneration: Aggregate divisional and individual targets for 2019, derived from the business and risk strategy



OVERVIEW OF TARGET ACHIEVEMENT BY MANAGEMENT BOARD MEMBERS 2019

	Arndt	Köntgen Schenk		Schulte	
Category	Divisional/individual targets	Divisional/individual targets	Divisional/individual targets	Divisional/individual targets	
Clients	Client Relationship Management	Client Relationship Management	Client Relationship Management	Client Relationship Management	
Dig	Digitalisation	Digitalisation	Digitalisation	Digitalisation	
Investment	Investment strategy	Investment strategy	Investment strategy	Investment strategy	
Talents	Talent acquisition and promotion, promotion of women and human resources development	Talent acquisition and promotion, promotion of women and human resources development	Talent acquisition and promotion, promotion of women and human resources development	Talent acquisition and promotion, promotion of women and human resources development	
RWAs	Business development, taking prospective changes in RWA requirements into account		Current process for prospective changes in RWA requirements		
Risk profile		Balanced risk profile of new business originated	Balanced risk profile		
Individual Targets	IT-specific project targets	Results from client business in the REF segment – measured in terms of plan achievement, based on the KPIs of average margin, new business volume, and portfolio development	Constructive implementation of the risk strategy	Funding targets	
Individual Targets	Further broadening of the investor base	Results from client business in the PIF segment – measured in terms of plan achievement, based on the KPIs of average margin and new business volume	pbb's successful move to Garching	pbb as an issuer on the capital markets	
Individual Targets				Targets regarding interest rate and currency risk management, liquidity management, as well as targets for the Value Portfolio, and for the banking and liquidity books	
Individual Targets				Brexit	
Average Target Achievement	103%	109%	103%	104%	

Variable remuneration: Divisional/individual targets for 2020

Thematic focus areas for 2020

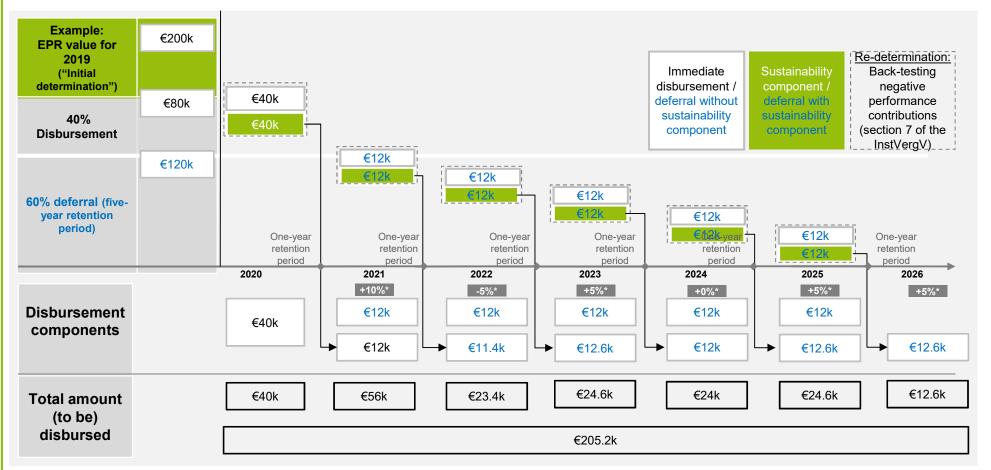


	Arndt Köntgen Schenk		Schulte	
Risk models and overall Bank management	Deeply embedding the risk models in the Bank's overall management	Deeply embedding the risk models in the Bank's overall management	Deeply embedding the risk models in the Bank's overall management	Deeply embedding the risk models in the Bank's overall management
Digitalisation	Implementation of digitalisation initiatives as transformation and efficiency drivers: Client portal from a client perspective New products and sources of income Further development of CAPVERIANT	Implementation of digitalisation initiatives as transformation and efficiency drivers: Client portal from a client perspective and with a view to optimising the client-oriented banking processes New products and sources of income or efficiency	 Implementation of digitalisation initiatives as transformation and efficiency drivers: Client portal as a starting point for more efficient credit processes, and design of a digital credit process 	 Implementation of digitalisation initiatives as transformation and efficiency drivers: New products and sources of income or efficiency Implementation of digitalisation initiatives in the divisional areas of IT ("Run the Bank") as well as Property Analysis and Valuation
Business	Further broadening of the investor base	 Sales targets according to planning Balanced risk profile of new business originated, in line with risk strategy and planning 	 Constructive implementation of the risk strategy for new business, in cooperation with the risk and sales organisations Balanced risk profile of new business originated, in line with risk strategy and planning 	 Quantitative (funding according to planning) and qualitative (external representation of pbb as an issuer) funding targets Interest rate and currency risk management, as well as safeguarding liquidity Stable and efficient IT operation
Further strategic priorities	pbb as a modern employerEcological sustainability	pbb as a modern employerEcological sustainability	pbb as a modern employerEcological sustainability	pbb as a modern employerEcological sustainability

Variable remuneration: disbursement structure of variable remuneration for Management Board members

(fictitious example, based on a 100% target achievement)

Average share price Feb 2020: €14.81350



During the retention period, the sustainability component and deferral with sustainability component must be linked to the Company's performance (share-based)
 which may have developed positively or negatively. Both positive and negative developments were used for the purposes of the example shown.